



Overview and Scrutiny Committee

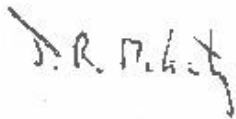
**Meeting: Monday, 2nd October 2017 at 6.30 pm in Fisher Room,
Gloucester Guildhall, Gloucester, GL1 1NS**

Membership:	Cllrs. Coole (Chair), Ryall (Vice-Chair), Finnegan (Spokesperson), Pearsall, Hilton, Lewis, Wilson, Dee, Hampson, Hawthorne, Melvin, Smith, Patel, Pullen and Taylor
Contact:	Atika Tarajiya Team Leader- Democratic and Electoral Services 01452 396127 atika.tarajiya@gloucester.gov.uk

AGENDA

1.	APOLOGIES To receive any apologies for absence.
2.	DECLARATIONS OF INTEREST To receive from Members, declarations of the existence of any disclosable pecuniary, or non-pecuniary, interests and the nature of those interests in relation to any agenda item. Please see Agenda Notes.
3.	DECLARATION OF PARTY WHIPPING To provide an opportunity for Members to declare the existence of a party whip in relation to any item on the agenda.
4.	MINUTES (Pages 5 - 10) To approve as a correct record the minutes of the meeting held on 07 th September 2017.
5.	PUBLIC QUESTION TIME (15 MINUTES) To receive any questions from members of the public provided that a question does not relate to: <ul style="list-style-type: none"> • Matters which are the subject of current or pending legal proceedings, or • Matters relating to employees or former employees of the Council or comments in respect of individual Council Officers
6.	PETITIONS AND DEPUTATIONS (15 MINUTES) To receive any petitions and deputations provided that no such petition or deputation is in relation to: <ul style="list-style-type: none"> • Matters relating to individual Council Officers, or

	<ul style="list-style-type: none"> • Matters relating to current or pending legal proceedings
7.	<p>ASPIRE ANNUAL PERFORMANCE REPORT 2016/2017 (Pages 11 - 22)</p> <p>To consider the Aspire Annual Performance Report 2016/17.</p>
8.	<p>ACCOMMODATION REVIEW</p> <p>To consider the report of the Cabinet Member for Performance and Resources outlining options for the disposal of the HKP Warehouses.</p> <p>TO FOLLOW</p>
9.	<p>OVERVIEW AND SCRUTINY COMMITTEE WORK PROGRAMME AND COUNCIL FORWARD PLAN (Pages 23 - 46)</p> <p>To receive the latest version of the Committee's work programme and the Council's Forward Plan.</p>
10.	<p>DATE OF NEXT MEETING</p> <p>30th October 2017 in the Civic Suite, North Warehouse.</p>



Jon McGinty
Managing Director

Date of Publication: Friday, 22 September 2017

NOTES

Disclosable Pecuniary Interests

The duties to register, disclose and not to participate in respect of any matter in which a member has a Disclosable Pecuniary Interest are set out in Chapter 7 of the Localism Act 2011.

Disclosable pecuniary interests are defined in the Relevant Authorities (Disclosable Pecuniary Interests) Regulations 2012 as follows –

<u>Interest</u>	<u>Prescribed description</u>
Employment, office, trade, profession or vocation	Any employment, office, trade, profession or vocation carried on for profit or gain.
Sponsorship	Any payment or provision of any other financial benefit (other than from the Council) made or provided within the previous 12 months (up to and including the date of notification of the interest) in respect of any expenses incurred by you carrying out duties as a member, or towards your election expenses. This includes any payment or financial benefit from a trade union within the meaning of the Trade Union and Labour Relations (Consolidation) Act 1992.
Contracts	Any contract which is made between you, your spouse or civil partner or person with whom you are living as a spouse or civil partner (or a body in which you or they have a beneficial interest) and the Council (a) under which goods or services are to be provided or works are to be executed; and (b) which has not been fully discharged
Land	Any beneficial interest in land which is within the Council's area. For this purpose "land" includes an easement, servitude, interest or right in or over land which does not carry with it a right for you, your spouse, civil partner or person with whom you are living as a spouse or civil partner (alone or jointly with another) to occupy the land or to receive income.
Licences	Any licence (alone or jointly with others) to occupy land in the Council's area for a month or longer.
Corporate tenancies	Any tenancy where (to your knowledge) – (a) the landlord is the Council; and (b) the tenant is a body in which you, your spouse or civil partner or a person you are living with as a spouse or civil partner has a beneficial interest
Securities	Any beneficial interest in securities of a body where – (a) that body (to your knowledge) has a place of business or land in the Council's area and (b) either – i. The total nominal value of the securities exceeds £25,000 or one hundredth of the total issued share capital of that body; or ii. If the share capital of that body is of more than one class, the total nominal value of the shares of any one class in which you, your spouse or civil partner or person with

whom you are living as a spouse or civil partner has a beneficial interest exceeds one hundredth of the total issued share capital of that class.

For this purpose, “securities” means shares, debentures, debenture stock, loan stock, bonds, units of a collective investment scheme within the meaning of the Financial Services and Markets Act 2000 and other securities of any description, other than money deposited with a building society.

NOTE: the requirements in respect of the registration and disclosure of Disclosable Pecuniary Interests and withdrawing from participating in respect of any matter where you have a Disclosable Pecuniary Interest apply to your interests and those of your spouse or civil partner or person with whom you are living as a spouse or civil partner where you are aware of their interest.

Access to Information

Agendas and reports can be viewed on the Gloucester City Council website: www.gloucester.gov.uk and are available to view five working days prior to the meeting date.

For further details and enquiries about this meeting please contact Rhys Howell, 01452 396126, rhys.howell@gloucester.gov.uk.

For general enquiries about Gloucester City Council’s meetings please contact Democratic Services, 01452 396126, democratic.services@gloucester.gov.uk.

If you, or someone you know cannot understand English and need help with this information, or if you would like a large print, Braille, or audio version of this information please call 01452 396396.

Recording of meetings

Please be aware that meetings may be recorded. There is no requirement for those wishing to record proceedings to notify the Council in advance; however, as a courtesy, anyone wishing to do so is advised to make the Chair aware before the meeting starts.

Any recording must take place in such a way as to ensure that the view of Councillors, Officers, the Public and Press is not obstructed. The use of flash photography and/or additional lighting will not be allowed unless this has been discussed and agreed in advance of the meeting.

FIRE / EMERGENCY EVACUATION PROCEDURE

If the fire alarm sounds continuously, or if you are instructed to do so, you must leave the building by the nearest available exit. You will be directed to the nearest exit by council staff. It is vital that you follow their instructions:

- You should proceed calmly; do not run and do not use the lifts;
- Do not stop to collect personal belongings;
- Once you are outside, please do not wait immediately next to the building; gather at the assembly point in the car park and await further instructions;
- Do not re-enter the building until told by a member of staff or the fire brigade that it is safe to do so.



OVERVIEW AND SCRUTINY COMMITTEE

MEETING : Thursday, 7th September 2017

PRESENT : Cllrs. Coole (Chair), Ryall (Vice-Chair), Hilton, Wilson, Hampson, Hawthorne, Melvin, Smith, Patel, Pullen, Taylor, H. Norman and Walford

Others in Attendance

Councillor Jennie Watkins, Cabinet Member for Communities and Neighbourhoods

Councillor David Norman MBE, Cabinet Member for Performance and Resources

Councillor Richard Cook, Cabinet Member for Environment

Councillor Kate Haigh

Sarah Scott, Gloucestershire County Council

David Lett, Stewkley Community Enterprise Agency

Jonathan Lund, Corporate Director

Jon Topping, Head of Policy and Resources

Lloyd Griffiths, Head of Communities

Atika Tarajiya, Democratic and Electoral Services Officer

APOLOGIES : Cllrs. Finnegan and Lewis

28. DECLARATIONS OF INTEREST

28.1 There were no declarations of interest.

29. DECLARATION OF PARTY WHIPPING

29.1 There were no declarations of an existence of a party whip.

30. MINUTES

RESOLVED:

30.1 That the minutes of the meetings held on the 10th July 2017 and 26th July 2017 be confirmed as a correct record and signed by the Chair.

31. PUBLIC QUESTION TIME (15 MINUTES)

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31.1 The Chair welcomed Ms Sandy Brammer, resident of Matson Avenue, to the meeting. Having confirmed that Ms Brammer wished to put forward questions relating to agenda item 9: Social Enterprise Agency Pilot, he suggested that public questions be deferred until the presentation on this item had concluded.

32. PETITIONS AND DEPUTATIONS (15 MINUTES)

32.1 There were no petitions or deputations.

33. OVERVIEW AND SCRUTINY ACTION PLAN

33.1 The Chair advised the Committee that following conversations with Officers regarding action 18.4: Green Travel Plan and the limited data that was currently recorded, it would be prudent to remove this item from the action plan and timetable a monitoring report on the impact of the Green Travel Plan in approximately 1 years time.

RESOLVED:

33.2 That a 12 month monitoring report on the impact of the Green Travel Plan be timetabled into the Committee Work Programme.

34. OVERVIEW AND SCRUTINY COMMITTEE WORK PROGRAMME AND COUNCIL FORWARD PLAN

34.1 The Chair advised the Committee that due to scheduling conflicts, it had been necessary to change the venue of the meeting on the 2nd October 2017 to the Fisher Room at Guildhall. He commented that revised calendar invites would be issued by the Democratic and Electoral Services Team to all Members.

34.2 Councillor Hilton put forward a number of suggestion items, from the Council Forward Plan for the forthcoming Committee meetings, as listed below:

2nd October 2017:

- Governance Review Gloucestershire Airport
- Accommodation Review

30th October 2017

- Government's National Litter Strategy
- Kings Quarter Development Update

8th January 2017

- The Fleece Inn – Gloucester
- Festival and Events Programme

He also went to suggest that the Committee consider the final report on the Peer Review, scheduled for the 14th- 17th November 2017 once it had been published.

34.3 In response to Councillor Norman's comments that Cabinet Members would be unable to attend the Committee on the 2nd October due to a prior commitments, the Chair agreed that he would discuss the logistics with Cabinet and report back to the

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Committee. He went on further to suggest that the Housing Development Company item be removed from the Work Plan as this proposal was unlikely to be progressed. He also suggested that the item on the Independent Remuneration be removed as the panel now compromised a female member.

RESOLVED that:

- 34.4 (1) Councillor Hilton's suggestion be incorporated into the Committee Work Programme.**
- (2) The Chair liaise with Cabinet regarding arrangements for the meeting on the 2nd October 2017 meeting.**
- (3) The Housing Development Company and Independent Rumuneration Panel Scrutiny be removed from the Work Programme.**

35. DIRECTOR OF PUBLIC HEALTH ANNUAL REPORT

35.1 The Chair agreed to revise the order of the agenda to consider Agenda Item 10: Director of Public Health Annual Report ahead of agenda item 9: Social Enterprise Agency Pilot. The Chair welcomed Ms Sarah Scott, Director of Public Health, Gloucestershire County Council, to the meeting.

35.2 Ms Scott presented Members with the Annual Report of the Director of Public Health for the years 2014-2016 which gave an account of the stewardship of the public health grant; a snapshot of health and wellbeing in Gloucestershire; outlined the future of public health in Gloucestershire; and outlined progress made in 2016/17.

35.3 The Committee discussed the following:

- Causes and impact of suicide in young people and adults within the County and the training that could be offered to Elected Members, Officers and members of the public to reduce the stigma often associated with suicide.
- Evaluation on the impact of the Active Together Gloucester Scheme.
- The lack of programmes to tackle issues relating to Gambling on social and physical health in communities.
- Provision of funds spent on tackling Mental Health and the focus of moving away from a medical model to tackle these complex social issues with appropriately trained staff.
- Working with hard to reach groups and in particular men aged 25-45, who were reluctant to access health care services via workplace programmes and Healthy Life Style Commission.
- The provision of sexual health services and the budgets allocated to this and in particular the success with reducing unwanted/ teenage pregnancies in the County.

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- Long term continuity and lasting successes following withdrawal of funding and or conclusion of health initiatives. The Director of Public Health confirmed that sustainability was a concern and in most places evaluations took place well after the programme had been completed to review the effects and longevity on health.

RESOLVED that:

35.4 (1) The report be noted.

(2) ASSIST Training (Suicide Prevention Training) be organised for all Members.

36. SOCIAL ENTERPRISE AGENCY PILOT

36.1 The Chair welcomed Councillor Watkins, Cook and Mr David Lett to the meeting.

36.2 Councillor Watkins explained that the proposal was in its infant stages and the Cabinet were keen to hear the views of the Committee and suggestions from Members. She reported that the idea had evolved from a similar scheme in Aylesbury which had been set up by David Lett.

She went on further to explain that the 4 pilot areas of Westgate, Podsmead, Matson and Robinswood and Quedgeley had been selected for their strong community links and all of these areas already had a community builder presence. She stressed that if following consultation with these communities there was no appetite then the scheme would not be pursued.

36.3 Councillor Cook commented that the scheme would empower local residents who were keen to take greater ownership of their communities and additionally provide employment and training opportunities for young school leavers.

36.4 David Lett delivered a presentation regarding the Stewkley Enterprise Partnership as attached at Appendix 1.

Public Questions

36.5 In response to Ms Brammer's query regarding the risk of redundancies in the Amey Corporation if the Scheme was implemented, the Head of Communities advised that Amey were positive about the scheme and were struggling with a shortage of staff for the work they were obligated to complete.

36.2 In response to Ms Brammer's query regarding inviting all communities to hear and comment on proposals, Councillor Watkins advised that active community groups within the local area had been approached and stressed that a wider range of stakeholders would be consulted as part of the process.

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- 36.3 The Chair requested Ms Bremmer to submit any further she had in writing to the relevant Cabinet Member who would endeavour to respond.
- 36.4 Councillor Wilson noted that in contradiction to the asset based community development principles, the scheme was being introduced by the Council rather than residents. He queries whether a similar model had been trialled elsewhere.
- 36.5 David Lett acknowledged that the demographics of the City's communities differed significantly from the Stewkley model. He noted that the core proposal had been bought forward by a resident and was simply being trialled in other communities.
- 36.6 Councillor Hawthorne commented that the scheme required individuals with passion and energy in order to succeed. He reported that Quedgeley Parish Council had concerns about additional projects infringing on the services they offered.
- 36.7 In response to Councillor Pullen's concerns regarding health and safety of young people and in particular those with disability or other complex needs, David Lett assured that this had and would continue to be considered and no individual would be put at risk.
- 36.8 The Corporate Director advised Members that large open spaces and parks would be excluded from the scheme, and these places would continue to fall under Amey's jurisdiction.
- 36.9 In response to Councillor Hilton's query regarding other services that could be devolved to an enterprise partnership, Councillor Watkins explained that initial conversations had been initiated with Gloucestershire County Council and services could extend to private gardens, grass verges and hedges etc.
- 36.10 Councillor Haigh noting that it would be an open recruitment process, reported that employment could not be guaranteed for local residents. She went on further to query how much money had been spent on exploring the proposals to date.
- 36.11 The Head of Communities advised that Gloucester City and Gloucestershire County Council had committed £3000 each to exploring the project.

36.12 SUSPENSION OF COUNCIL PROCEDURE RULE 6

On the motion of the Chair, and in accordance with the Constitution, the Committee resolved that the meeting be extended beyond two hours.

- 36.13 Councillor Taylor welcomed the proposals.
- 36.14 In response to Councillor Smith's query regarding reductions to Amey's budget and consequent redundancies, the Head of Communities advised that Amey employed seasonal temps during the main grass cutting season and any budgets cuts would be absorbed in this resource.
- 36.15 In response to the Chair's query regarding how the proposals would move forward, Councillor Watkins advised that now the Committee had given their support to look

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into the proposals further, there would be a period of further discussion with local communities and definition of the finer detail. She explained that a further report would be presented to the Overview and Scrutiny Committee in due course.

36.16 RESOLVED that the presentation be noted.

37. QUARTER 1 FINANCIAL MONITORING

- 37.1 The Committee considered the report of the Cabinet Member for Performance and Resources (Councillor D. Norman) which noted the year end forecasts and progress made against agreed savings targets for the 1st quarter ended on the 30th June 2017.
- 37.2 In response to a query from the Chair, Councillor D. Norman assured Members that he was confident that the forecast would improve as the year progressed.
- 37.3 In response to Councillor Hilton's query regarding the likelihood of recruitment to Heads of Service posts, the Head of Policy and Resources advised that the posts were already out to advert and he did not anticipate any delays in recruiting to these posts. Councillor D. Norman assured Members that Cabinet were committed to conducting a six month review following implementation of the new structure.
- 37.4 In response to Councillor Patel's query regarding an income generating strategy for Cultural and Trading Services, the Corporate Director explained that Managers within this service area were currently exploring ideas to generate more income and would be augmented with the arrival of the Head of Service within the next few months. He noted that as part of this income generation, a review of the food and drink offer across sites was also being conducted.

RESOLVED

37.5 That the report be noted.

38. DATE OF NEXT MEETING

38.1 2nd October 2017 at 6:30pm in the Fisher Room at Gloucester Guildhall.

Time of commencement: 6.30 pm hours

Time of conclusion: 8.50 pm hours

Chair

ASPIRING TO DO MORE

ANNUAL REPORT
PERFORMANCE REVIEW
2016 - 2017

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Aspire Sports and Cultural Trust
01452 396 601
www.aspiretrust.org.uk

Company Registration Number: 06644292. Charity Number: 1125995



Agenda Item 7





TRUSTEES

List of Trustees who served Aspire Sports and Cultural Trust during 2016 - 2017:

Mr Matthew Burgess, Chairman [resigned 31/12/2016]

Mr Neil Cameron [appointed 24/05/2016]

Mrs Elizabeth Clegg

Mrs Caroline Corbett [appointed 24/05/2016]

Mr Sanjai Desai [appointed 24/05/2016, appointed Vice Chair 01/01/2017]

Mr Neil Hampson [Council Nominee]

Mr Lee Hawthorne [Council Nominee, appointed 24/05/2016, appointed Chair 01/01/2017]

Mrs Kath Houson

Mr Andrew Pain

Mr Martyn White

EXECUTIVE TEAM

Mr Bernie Jones, Chief Executive

Mrs Jacquie Douglas, Deputy Chief Executive

COMPANY SECRETARY

Mrs Jacquie Douglas, Deputy Chief Executive

REGISTERED OFFICE

GL1 Leisure Centre,
Bruton Way, Gloucester GL1 1DT

CONTACT DETAILS

www.aspiretrust.org.uk
01452 396 601

BACKGROUND

Aspire Sports and Cultural Trust was established in 2008 to provide sport, leisure and cultural opportunities for Gloucestershire.

Aspire Sports and Cultural Trust is a 'Company Limited by Guarantee', not having any share capital. We have charitable status and are a 'not for profit' organisation.

The charity is governed by a Board of up to 11 Trustees, who give strategic guidance and support to the Trust's Management Team, which is led by the Chief Executive. All of the Trustees are volunteers and receive no payment for their role.

The Trustees are all representatives of the local community and bring a wealth of experience and expertise to the organisation with representatives from education, business, community, sport, the voluntary sector and the City Council.

The charity is a totally independent organisation and whilst it currently receives a grant from the Gloucester City Council, the majority of income the charity generates comes from customers i.e. those coming through the doors. As indicated above, Aspire Sports and Cultural Trust is a registered charity with every penny surplus generated being re-invested back into improving the leisure offer to the people of Gloucestershire.



Aspire Sports and Cultural Trust is governed through its Articles of Association which details the charity's vision which is to 'enrich the lives of the community'. However, in 2016 we took the opportunity to review our purpose, mission, aims and values



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PURPOSE

We are a local charity that provides an active life for all the family

MISSION

Aspire to do more

VALUES



AIMS



The trustees, management and staff were all involved in the review, the conclusions of which were shared with all staff in a roadshow. In addition they have all received credit card sized cards detailing the charity's vision, mission, aims and values.

CHIEF EXECUTIVE'S REPORT

Welcome to the second Aspire Sports and Cultural Trust's Performance Review Annual Report. Once again I am delighted to be able to report another successful year and within this report will highlight how, as a registered charity, we make a difference to people's lives and provide community benefit through what we do.

We all understand the power and potential that sport and physical activity has to transform lives. No other single service is capable of achieving so many positive outcomes on such a wide range of social issues. Sport and physical activity builds confidence and self-esteem, develops life skills, strengthens community spirit, improves health and well-being, reduces anti-social behaviour, helps employment prospects and boosts educational attainment.

This report provides an overview of our main achievements during the year and outlines our plans for the future. Despite the continuing difficult economic conditions; the continuing reduction in funding support from Gloucester City Council due to the Local Government spending review; and an ever increasing competitive marketplace, through hard work and teamwork it's been a good year for Aspire Sports and Cultural Trust as we have exceeded our financial targets for the year and achieved surpluses that can be re-invested back into the business. As a registered charity every penny surplus that the Trust generates goes back into the business to either improve the facilities, services or activities that we deliver, so we are delighted once again to exceed our targets and generate surpluses to re-invest. However, whilst it's important that we 'balance the books' and generate surpluses, the charity is not just measured on financial success.

As indicated above, the success of the charity is not measured just on financial performance or the number of attendances, but the difference the charity has made to people's lives. At Aspire, we don't just believe in getting more people, more active, more often – that goes without saying! In order to make a real impact on the health and social issues affecting our communities, we target our efforts and our service offer. Only in this way can we make participation in sport and physical activity an important part of everybody's day-to-day lives.

Throughout this report there are examples and case studies demonstrating how the charity has helped to improve the quality of life for our customers and Gloucester residents.

Total attendances at our activities and facilities were down on the previous year but still totalled over 850,000. Swimming remains the most popular activity with over 375,000 visits to wet activities in the pools at GL1 Leisure Centre. At a time when swimming has been declining nationally, the range and quality of GL1's pool facilities as well as the variety in the programme has ensured our attendances have remained high. The other key activity/facilities attracting customers include Aspire Fitness – 139,610, Oxstalls Sports Park – 151,000, and GL1 Dryside activities – 163,000.

During 2016-17 Oxstalls Sports Park picked up 3 awards at the Gloucestershire Lawn Tennis Association (CLTA) Awards evening – Community Venue of the Year; Disability Award; and Lewis Bourne won Junior Volunteer of the Year. These awards underline the reputation Oxstalls Sports Park has in the South West for delivering first class tennis opportunities for all sections of the community.

My thanks go to our Trustees for their leadership and support to the Executive Team; the Management and Staff who have worked very hard in continuing to put the customer first and delivering these results and our many partners who support our initiatives and whom we work with for shared goals.

With our City Council funding reducing to zero next year, we will be under pressure to review all aspects of our operation but I can only reiterate our desire to put the customer at the forefront of everything we do and try to make a difference to the people of Gloucestershire that we serve.



AIM ONE

Be a sustainable charity

Sustainability is the number one priority for the charity and not only has Aspire got to continue to absorb the reduction in the management fee funding to zero next year but also to ensure surpluses are continuing to be generated to re-invest back into the business and ensure that we are able to keep the facilities and activities fresh and up-to-date.

Refurbishment of GL1 and Oxstalls

During the past 12 months a number of improvements and refurbishments of both GL1 and Oxstalls have taken place to ensure that we provide our customers with the best possible experience. Amongst the work undertaken during the year was:

- Sanding, re-sealing and re-lining of GL1 Sports Hall Floor
- Painting and decorating a number of areas at both facilities including changing rooms, corridors and specific rooms
- Steam and deep cleaning of key areas
- Replacement of lighting
- New reception desk and bar counter
- GL1 Gym redecoration and layout remodelling
- Development of Studio 2 Active Ladies fitness
- Refurbishment of bar/café at Oxstalls including replacement of furniture
- Re-carpeting main customer areas at both centres

Effectiveness and efficiencies

During 2016-17 a number of varied working practices have been trialled to create ongoing efficiencies across the charity. Some of these trials have yielded financial benefit during the year including 206 hours of staff time saved. Examples of these efficiencies include a total review of the shift patterns and hours worked for staff, together with a significant reduction in casual hours worked/alignment to required shift patterns during non-term time.

Where these trials have been successful, they will be continued into the 2017/18 financial year and beyond and the annual benefit of the reductions will have their impact. In addition, a further 56.5 hours will be reduced through changes that will be made to the operation of the soft play facility at Oxstalls Sports Park.

Business development

To ensure our sustainability we continue to look outside of our existing facilities and at other opportunities in the area to further enhance our offer to the community and are particularly keen to build opportunities for the whole family.

University of Gloucestershire sports facilities

Aspire has been working closely with the University of Gloucestershire to ensure that when the new sports facilities are completed and opened that the local community will also benefit from the fantastic new facilities as well as the students. The new facilities will include 2 new 3G all weather pitches, a 12 badminton court sports hall, and associated changing facilities and accommodation.

The charity will operate the facilities on behalf of the University during community time which will be evenings and weekends. Residents of Gloucestershire will have access to what will be some of the finest sports facilities in the county.

Heart of the community

At Aspire the community is at the heart of everything we do and we try to support local charities and organisations to achieve their goals.

In February we worked with a local group to raise money for Elizabeth's Footprint charity by hosting the Rainbow Swim in memory of a beautiful young girl Elizabeth who had lost her life to a rare autoimmune condition.



AIM TWO

Develop and grow the charity

Growing and developing the charity is fundamental to ensuring that Aspire can become a sustainable charity without the City Council management funding. The need to grow the charity internally (maximising the use of our existing facilities) and externally (developing new and profitable activities and services) is fundamental to the sustainability of the charity.

Active Ladies

The New Year is always a busy time at GL1 with people committing to New Year's resolutions with the aim of getting fit. With the New Year in mind, Aspire Sports and Cultural Trust launched Active Ladies in Studio 2 at GL1 as well as a refurbishment of the existing gym. The new Active Ladies in Studio 2 provides women with the opportunity to work out in comfort and the knowledge that they can just get on with her session without having to worry about how they look, what other people are doing, and what anyone else thinks. The experienced female Fitness Instructors are also available to ensure that the customer makes the most of her workout and achieves her goals. As well as the refurbished gym, including some additional and new equipment, all of the centre's spinning bikes were also replaced.

Junior Active Life

Our Junior Active Life membership provides a wide range of fun and engaging programmes and drop-in sessions. These are all created to encourage an active lifestyle for children of all ages.

The membership gives weekly access to one programme at either GL1 or Oxstalls. Options include swimming lessons, tennis lessons, martial arts and gymnastics, along with the option to add additional programmes too.

In addition to our programmes, the membership provides a wide range of drop-in sessions such as Toddler World, Fun Factory, multi-sports club, public swimming, off-peak racquet sports and fitness classes. There really is something for everyone!

Toddler World

Part of the Junior Active Life sessions, Toddler World is available 6 mornings a week at GL1. Regularly up to 100 'little ones' and their parent or guardian attend the fun session in the sports hall.

Last year's Christmas special resulted in over 160 children attending the session which included lots of Christmas activities and a visit to Santa's Grotto!

CaterCater

At the beginning of March, CaterCater, who currently deliver the food and beverage and vending service at GL1, took over the same service at Oxstalls Sport Park.

Working in partnership with them, Aspire has initiated a number of improvements and refurbishments at Oxstalls Sports Park including: new bar/café servery; new reception desk/retail area; new café/bar furniture; redecoration and new carpet in main public areas.

CaterCater are introducing new menus at Oxstalls and whilst some of the old favourites will be available, there will be a wide range of healthier snacks and meals available.



AIM THREE

Increase and widen participation



Increasing and widening participation is a key area of focus for the charity which also contributes to the Sport England and Government 'Active Nation' Strategy, and improving the health of the people of Gloucestershire. Increasing participation, balanced with careful pricing, will also lead to an increase in income for the charity.

Being active is part of a life long journey at Aspire and we try to ensure that everybody, regardless of their circumstances is able to participate in an activity of one form or another. Below are some examples of specific sessions we operate to ensure that we do achieve our purpose in providing an active life for all the family.

Active Everyday

Maintaining a healthy lifestyle can be very difficult for a number of people following a cancer diagnosis. However, physical activity has been shown to reduce the risk of recurrence and improve survival rates as well as providing multiple physical and emotional health benefits. Working with the MacMillan Next Steps Rehabilitation Team, a programme to support people diagnosed with breast, colorectal and prostate cancer has been developed.

The Active Everyday programme gives people the skills over an initial 6 weeks to move safely and effectively and to put together their own physical activity programme. This enables initiation for those who have never been physically active and re-initiation for those who have, but are struggling to return to, physical activity. Regular 'maintenance' classes are provided by GL1 enabling people to be physically active in a safe and supportive environment.



"On behalf of the whole club we would like to thank GL1, part of the Aspire Trust, in supporting CPFC to be the home of a powerchair football court! Having the lines permanently, accurately marked down will aid the players training and improve their match ability."

Jenny Rutter,
CPFC coach

"Oxstalls is truly inclusive and I would encourage anyone, regardless of age, experience, ability or mobility to just give it a try. I did and it changed my life."

Caroline, wheelchair tennis
enthusiast

Ball kid for Barclays ATP World Tour Final

It's not just about playing that Aspire is interested in, but encouraging people to develop a life-long passion for sport and leisure.

Sophie Rees had her passion for tennis enhanced when she was chosen as a ball kid for the annual Barclays ATP World Tour Finals held at the O2 Arena in London. Sophie was in London throughout the tournament and was ball kid for Andy Murray, Stan Wawrinka and Kei Nishikori to name a few. She has come back to Oxstalls with even more passion for tennis where she trains and plays at least four times per week.

Power chair football

2017 has seen the introduction of power chair football at GL1. New line markings as part of the main hall refurbishment has helped Cheltenham Powerchair Football Club (CPFC) settle into their new home. Not only is this an important milestone for CPFC, it is brilliant for disability sport in Gloucestershire.

At Aspire we look forward to our partnership with the club and local charity 'Goals Beyond Grass' who provide local opportunities for children and adults to enter Powerchair football.

Wheelchair tennis

Regardless of your ability or disability the charity will always provide an active life for all the family. Caroline Gawler only took tennis up when she retired and when a hip replacement resulted in nerve damage to her leg she thought her tennis days were over. A solution was found for Caroline - wheelchair tennis. Caroline hasn't found wheelchair tennis easy but feels she can get the same thrill being on court as she used to.

AIM FOUR

Be an employer and partner of choice



As a charity it is important that Aspire has the right values and ethos that ensures that people want to work for the organisation and partners want to work with us because we will do what we say and deliver results. Retaining good staff and developing and retaining good partners is also vital to ensuring a successful future.

Terry Parker BEM

Terry has worked at Oxstalls Sports Park for over 15 years in different elements of the Oxstalls tennis programme but specialising in inclusive tennis. He has coached county and national champions in wheelchair tennis and actively approached wheelchair users to “come and try tennis”. He carried the Olympic torch for London 2012 around Gloucester and was awarded a BEM from the Queen for his services to tennis in 2015. He was diagnosed with Alzheimer’s a few years ago but this has not stopped him being an active and vibrant part of the tennis programme, volunteering his time to support the special educational needs (SEN) and wheelchair tennis groups every week. His dedication and enthusiasm still shines through and he hopes to continue for as long as he can before he can focus on the other passion in his life, his allotment!

Lawn Tennis Association (LTA)

Oxstalls Sports Park was part funded by the LTA when it was first built in 2001 and as a result Aspire Sports and Cultural Trust has a long standing partnership with the LTA. Following the success of the GB Team in winning the Davis Cup, Oxstalls Sports Park was honoured to be included in the Davis Cup Tour on Saturday 20th August 2016.

Having taken 79 years to win the trophy the LTA gave local people the opportunity to have their photo taken with the unique trophy as part of an afternoon of tennis.

The Academy has the overarching aim to “provide learning opportunities and environments that inspire people to realise their potential”



Gloucestershire Lawn Tennis Association (GLTA)

In addition to the partnership with the LTA, Oxstalls Sports Park has also had a long standing partnership with the GLTA working together to increase and improve tennis within the county.

This involves Oxstalls Sports Park hosting 'County Cup' training and competitions attracting high national performing tennis players to our venue. Our highly praised development and Academy programme attracts players throughout the county and beyond not only to access excellent facilities but quality coaching and a competitive programme.

Babcock Training

Aspire Sports and Cultural Trust began working with Babcock Training a couple of years ago through the appointment of apprentices. The partnership with Babcock has developed considerably and we have now launched the Aspire Academy aimed at ensuring every member of staff has an individual development programme. Babcock Training are helping us deliver high quality training to all members of our team.

The success of the partnership with Babcock can be highlighted by the example of Joel Layton. Joel joined the charity in April 2016 as an apprentice Recreation Officer. From the word go it was clear that Joel had the right attitude and determination to succeed.

In 12 months Joel has developed considerably, initially securing a full-time Recreation Officer post before being appointed Head Recreation Officer at the end of the year. Joel is now also acting as Relief Duty Manager at GL1 as well. Fantastic progress for a young man who has put his NVQ training with Babcock Training to good use and used his knowledge and experience gained to the maximum. Joel is a great advert for both Babcock Training and Aspire Sports and Cultural Trust.

AIM FOUR

Be an employer and partner of choice
continued...

Age UK (Gloucestershire)

Whilst part of a national charity that is the leader in working with older people, Age UK Gloucestershire is a local charity whose whole existence is to enable people to maintain their independence, stay connected to their community, and enjoy quality of life. Their vision is to make Gloucestershire the best county in which to grow older - enabling over 55s to be able to access a wide range of physical and social activity is an important part of that vision.

Over the past 12 months our partnership with Age UK Gloucestershire has seen the introduction of a variety of walking sports, drop-in sessions, and corporate engagement. With the support of sporting governing bodies and our partnership with Active Gloucestershire, we are creating affordable, sustainable and enjoyable activities for people to experience.

Increase the Peace and Aspire Charity Swim

For the 36th year a Christmas mile swim was held at GLI. Approximately 150 swimmers took the plunge and raised funds for Increase the Peace, a local Gloucester based charity that works with children and young people.

Aspire also provided a training venue for Increase the Peace Chief Executive Delroy Ellis to train for his sponsored skipathon.

Delroy skipped from Cheltenham to GLI to raise funds for Increase the Peace.



EVENTS

Aspire has a great reputation for hosting National and International events and during 2016-17 the charity hosted the following events:

- Amateur Swimming Association National Waterpolo
- Gloucestershire County Swimming Championships
- Worcestershire County Swimming Championships
- White Collar Boxing
- Wild West CrossFit Challenge
- Ultimate Impact Wrestling / Pro Evolution Wrestling
- Davis Cup Tour
- Amateur Swimming Association (ASA) South West Sprint Championships
- Roller Derby
- Sportsbeat
- Motivational Preparation College for Training (MPCT) Awards
- Comic Con (Sci fi event)
- Robot Wars
- Big Health Day
- UB40
- Festival of Remembrance
- British Gymnastics Championships
- National Synchronised Swimming Championships

COMMUNITY BENEFIT

Community Health Trainers

Aspire works in partnership with Community Health Trainers with the aim of supporting the Gloucestershire community to make significant lifestyle changes and move from a sedentary position towards the recommended physical activity guidelines. Aspire provides discounted rates and in the past 12 months 105 people have benefitted from using the Health Card and Community Health Trainer scheme.

There have been many success stories of participants making major lifestyle changes.

One such success is Heather:

Heather was completely sedentary, lacked basic fitness and had many health issues including fibromyalgia, very poor mobility and depression. Heather's first challenge was to walk into GL1. With help and support from both a Community Health Trainer and an Aspire Fitness Instructor, Heather has made significant progress and attends Active Ladies 3 times per week. Heather now feels better equipped to deal with fibromyalgia flare ups and now has the support of friends she has made whilst attending GL1. She is now able to walk unaided, no longer feels lonely and has a greater sense of well-being with a more positive outlook on life.

Little Vikings

In March 2017, little Vikings from Widden Primary School took to the water at GL1 in longboats that they had built themselves as part of a Viking project in school. Under the guidance of yacht master and sailing instructor Chris Bell building and racing the dragon boats helped bring history to life. A small example of how Aspire helps the local community.



Gloucestershire Sports Awards

Aspire Sports and Cultural Trust has long been associated with the Gloucestershire Sports Awards and in the Olympic and Paralympic Year the charity was delighted to be headline sponsors of the event that recognises the achievements of local sportsmen and sportswomen and the coaches and administrators in the county. 3 times Olympic Rowing Gold Medallist Peter Reed was the overall winner.

Active Connections

As part of the Charity's commitment to ensuring that there is an active life for all the family, on Friday evenings at the beginning of September we began hosting an activity session in partnership with Active Connections. A variety of sports and health and fitness activities are made available to young people. The evening has proved successful and the partnership with Active Connections has developed to such an extent that the Gloucester based charity has moved their base to GL1.

Staff Success

GL1 Duty Manager, Tom Parsons represented Great Britain at the ETU Sprint Triathlon Championships in Lisbon whilst Oxstalls Duty Manager Dawn Lawson was appointed Team Manager for Great Britain Disability Trampoline Team. Chief Executive Bernie Jones ran for Wales in an indoor match and team managed the Welsh Masters athletes at cross country and road international events.



FINANCES

As indicated in the Chief Executive's report, the charity has exceeded its financial target for the year despite the continued increase in competition, particularly around health and fitness, and the continuing reduction in the support funding from Gloucester City Council. The charity exceeded its operational surplus target by approximately £59,000.

Total operating income for Aspire was down on 2015/16 with the majority of this being attributable to the reduction in the support funding. Despite the reduction in income there were some encouraging achievements, some above target - swimming in GL1, and the synthetic pitch at Oxstalls Sports Park.

The managers and their teams have again controlled expenditure tightly and made a number of efficiency and effectiveness improvements that have ensured that we underspent on budget and exceeded the projected surplus. Further savings were made on staff costs with further reviews of shift working patterns and opening hours of specific activity centres contributing to the savings.

Given the challenges we have faced during the year we are delighted to be reporting that we have exceeded our budgeted operational surplus for 2016-17 which will allow the charity to continue to invest in the facilities and services and ensure that we do not have to pass on the reduction in the support funding to our customers. Every penny surplus generated by the charity is re-invested back into the leisure facilities or the service within the City of Gloucester. Since its inception back in 2008 the charity has invested over £2 million in facility and service improvements.

With the reduction in support funding from Gloucester City Council reducing to zero next year there will be continuing pressures on the charity to make further savings whilst at the same time increasing revenue.

However, despite this and the increasing competition and challenging economic climate we are in, we are confident that Aspire Sports and Cultural Trust will be able to provide a quality, value-for-money service to the community of Gloucestershire that is accessible to everyone.



THE FUTURE

Despite the many challenges facing the charity, including the withdrawal of funding from Gloucester City Council, Aspire Sports and Cultural Trust is looking forward to an exciting future with the new University of Gloucestershire facilities opening in the next 12 months and the charity continuing to invest in our facilities and develop new programmes and initiatives for the people of Gloucestershire.

As indicated earlier within this report, work has already started on the development of the new University of Gloucestershire sports facilities at Oxstalls Sports Park. In a short few months we hope to see the 2 new 3G pitches being available for community use in evenings and weekends, whilst the sports hall will come on stream in the middle of 2018.

Aspire is looking forward to working closely with the University of Gloucestershire to maximise the community benefit of the new facilities which will widen the offer and ensure that we are able to encourage even more people to fulfil our mission of **“Aspire to do more”**.

As a local charity leisure provider that puts every penny surplus we generate back into the community, we are in the unique position of being able to provide something for everyone and our range of activities at affordable and value for money prices ensures that sport, leisure and physical activity is accessible to everyone regardless of their circumstances.

The charity is keen to continue to build on the ‘family’ offer and further enhance our ‘Active Life’ membership and the range of activities that are available within our facilities.

We look forward to working with you in the future.

**Encourage even more people
to “Aspire to do more”**



**Gloucester City Council
Overview and Scrutiny Committee Work Programme
Updated 19 September 2017**

Item	Format	Lead Member (if applicable)/Lead Officer	Comments
2 October 2017* (Venue change: Fisher Room, Guildhall)			
Aspire Annual performance monitoring	?Written report and presentation	Cabinet Member for Culture and Leisure	Part of Committee's Rolling programme of work
Accommodation Review Summary of decision: To consider options for the disposal of the HKP Warehouses.	Briefing	Cabinet Member for Performance and Resources	Requested by Committee
30 October 2017			
Government's National Litter Strategy Summary of decision: To consider the Council's response to the Government's National Litter Strategy Wards affected: All Wards	Written report	Cabinet Member for Environment	Requested by Committee
Kings Quarter Development Progress Update <u>Summary of decision:</u> To provide Members with an update on the Kings Quarter Development.	Written report	Cabinet Member for Environment	Requested by Committee

Item	Format	Lead Member (if applicable)/Lead Officer	Comments
<i>Wards affected: Westgate</i>			
Governance Review Gloucestershire Airport Summary of decision: To seek approval for the revised governance arrangements.	Written report	Leader of the Council	Requested by the Committee
27 November 2017			
Marketing Gloucester Performance Monitoring	Written Report	Cabinet Member for Culture and Leisure	Part of Committee's Rolling programme of work
Amey Management Update on Supervision of the Grounds Crew	Presentation/Written report	Cabinet Member for Environment	Requested by the Committee
Quarter 2 Financial Monitoring	Written reports	Cabinet Member for Performance and Resources	Part of Committee's Rolling programme of work
4 December 2017			
BUDGET MEETING – NO OTHER ITEMS			Part of Committee's Rolling programme of work
8 January 2018			
Amey Management Update on Grounds Maintenance Schedule	Presentation/Written report	Cabinet Member for Environment	Requested by the Committee
Report on the Peer Review	Written report	Leader of the Council	Requested by the Committee
Festivals and Events Programme Summary of decision: To seek approval for the 2018-19 Festival and Events Programme.	Written report	Cabinet Member for Culture and Leisure	Requested by Committee

Item	Format	Lead Member (if applicable)/Lead Officer	Comments
Wards affected: All Wards			
The Fleece Inn- Gloucester Summary of decision: To provide an update on the development of the Fleece Hotel Wards affected: Westgate	Written report	Cabinet Member for Regeneration and Economy	Requested by Committee
29 January 2018			
No Current Date for Item			
Deriving Social Benefit from Regeneration Summary of decision: To update Members on current progress and future plans to ensure a positive impact of regeneration and economic growth for disadvantaged communities within the City. Wards affected: All Wards	Written Report	Anthony Hodge/ Anne Brinkhoff	Requested by Lead Members of Overview and Scrutiny 30/5/17
Review of Green Travel Plan	Written report	Cabinet Member for Environment	Requested by Committee for September 2018
GCC Annual Performance Monitoring	Written Report	Cabinet Member for Performance and Resources	Part of Committee's Rolling programme of work

NOTE: The work programme is agreed by the Chair, Vice-Chair and Spokesperson of the Overview and Scrutiny Committee

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Gloucester City Council

FORWARD PLAN FROM OCTOBER TO SEPTEMBER 2018

This Forward Plan contains details of all the matters which the Leader believes will be the subject of a Key Decision by the Cabinet or an individual Cabinet Member in the period covered by the Plan (the subsequent 12 months). A Key Decision is one that is:

- a decision in relation to a Cabinet function which results in the Local Authority incurring expenditure or making of a saving which is significant having regard to the budget for the service or function to which the decision relates; or
- a decision that is likely to have a significant impact on two or more wards within the Local Authority; or
- a decision in relation to expenditure in excess of £100,000 or significant savings; or
- a decision in relation to any contract valued in excess of £500,000

A decision maker may only make a key decision in accordance with the requirements of the Cabinet Procedure Rules set out in Part 4 of the Constitution.

Cabinet Members

Portfolio	Name	Contact Details
Leader and Regeneration & Economy (LRE)	Councillor Paul James	6 Mainard Square, Longlevens, Gloucester GL2 0EU Tel: 396151 paul.james@gloucester.gov.uk
Deputy Leader and Communities & Neighbourhoods (C&N)	Councillor Jennie Watkins	14 Topcliffe Street, Kingsway, Gloucester, GL2 2ES Tel: 07912450049 jennie.watkins@gloucester.gov.uk
Culture & Leisure (C&L)	Councillor Lise Noakes	14 Middle Croft, Abbeymead, Gloucester GL4 4RL Tel: 01452 610702 lise.noakes@gloucester.gov.uk
Performance & Resources (P&R)	Councillor David Norman MBE	50 Coltishall Close, Quedgeley, Gloucester GL2 4RQ Tel: 07970593780 david.norman@gloucester.gov.uk
Housing & Planning (H&P)	Councillor Colin Organ	337 Stroud Road, Gloucester GL4 0BA Tel: 07767350003 colin.organ@gloucester.gov.uk
Environment (E)	Councillor Richard Cook	101 Woodvale, Kingsway, Gloucester GL2 2BU Tel: 07889534944 richard.cook@gloucester.gov.uk

The Forward Plan also includes Budget and Policy Framework items; these proposals are subject to a period of consultation and the Overview and Scrutiny Committee has the opportunity to respond in relation to the consultation process.

A Budgetary and Policy Framework item is an item to be approved by the full City Council and, following consultation, will form the budgetary and policy framework within which the Cabinet will make decisions.

For each decision included on the Plan the following information is provided:

- (a) the matter in respect of which a decision is to be made;
 - (b) where the decision maker is an individual, his/her name and title if any and, where the decision maker is a body, its name and details of membership;
 - (c) the date on which, or the period within which, the decision is to be made;
 - (d) if applicable, notice of any intention to make a decision in private and the reasons for doing so;
 - (e) a list of the documents submitted to the decision maker for consideration in relation to the matter in respect of which the decision is to be made;
 - (f) the procedure for requesting details of those documents (if any) as they become available
- (the documents referred to in (e) and (f) above and listed in the Forward Plan are available on request from the Council’s main offices at Herbert Warehouse, The Docks, Gloucester GL1 2EQ. Contact the relevant Lead Officer for more information).

The Forward Plan is updated and published on Council’s website at least once a month.

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KEY	= Key Decision	CM KEY	= Individual Cabinet Member Key Decisions
NON	= Non-Key Decision	CM NON	= Individual Cabinet Member Non-Key Decision
BPF	= Budget and Policy Framework		

CONTACT:

For further detailed information regarding specific issues to be considered by the Cabinet/Individual Cabinet Member please contact the named contact officer for the item concerned. To make your views known on any of the items please also contact the Officer shown or the portfolio holder.

Copies of agendas and reports for meetings are available on the web site in advance of meetings.

For further details on the time of meetings and general information about the Plan please contact:

Atika Tarajiya, Team Leader: Democratic and Electoral Services on 01452 396203 or send an email to atika.tarajiya@gloucester.gov.uk.

SUBJECT (and summary of decision to be taken)		PLANNED DATES	DECISION MAKER & PORTFOLIO	NOTICE OF PRIVATE BUSINESS (if applicable)	RELATED DOCUMENTS (available on request, subject to restrictions on disclosure)	LEAD OFFICER (to whom Representations should be made)
OCTOBER 2017						
KEY	Governance Review Gloucestershire Airport <u>Summary of decision:</u> To seek approval for the revised governance arrangements. <i>Wards affected: All Wards</i>	11/10/17 23/11/17	Cabinet Council Leader of the Council			Jon Topping, Head of Policy and Resources Tel: 01452 396242 jon.topping@gloucester.gov.uk
	Better Business for All Initiative (Regulatory Advice) <u>Summary of decision:</u> Report of the Head of Communities <i>Wards affected: All Wards</i>	11/10/17	Cabinet Cabinet Member for Communities and Neighbourhoods			Lloyd Griffiths, Head of Communities lloyd.griffiths@gloucester.gov.uk
NOVEMBER 2017						

	<p>City Centre Investment Fund Allocations and Update</p> <p><u>Summary of decision:</u> To update Members on the progress towards the delivery of the City Centre Investment Fund</p> <p><i>Wards affected: Westgate</i></p>	<p>11/10/17</p>	<p>Cabinet Cabinet Member for Regeneration and Economy</p>			<p>Anthony Hodge, Head of Place Tel: 01452 396034 anthony.hodge@gloucester.gov.uk</p>
<p>Page 30</p>	<p>Armed Forces Community Covenant Update</p> <p><u>Summary of decision:</u> To update Cabinet on the work done by Gloucester City Council to support current and ex-service personnel as part of the Gloucestershire Armed Forces Community Covenant</p> <p><i>Wards affected: All Wards</i></p>	<p>11/10/17</p>	<p>Cabinet Cabinet Member for Communities and Neighbourhoods</p>			<p>Lloyd Griffiths, Head of Communities lloyd.griffiths@gloucester.gov.uk</p>

KEY	<p>Gloucester Social Enterprise Partnership</p> <p><u>Summary of decision:</u> To develop a Gloucester Social Enterprise Partnership</p> <p><i>Wards affected: All Wards</i></p>	11/10/17	Cabinet Cabinet Member for Communities and Neighbourhoods			Lloyd Griffiths, Head of Communities lloyd.griffiths@gloucester.gov.uk
KEY	<p>Accommodation Review</p> <p><u>Summary of decision:</u> To consider options for the disposal of the HKP Warehouses.</p> <p><i>Wards affected: All Wards</i></p>	8/11/17	Cabinet Cabinet Member for Performance and Resources			Jonathan Lund, Corporate Director jonathan.lund@gloucester.gov.uk
KEY	<p>Review of Shopmobility Fee Schedule</p> <p><u>Summary of decision:</u> To seek approval to review the current charging schedule for the Shopmobility Service</p> <p><i>Wards affected: All Wards</i></p>	8/11/17	Cabinet Cabinet Member for Culture and Leisure			Lucy Chilton, Visitor Experience Manager Tel: 01452 396570 lucy.chilton@gloucester.gov.uk

	<p>Regulation of Investigatory Powers Act 2000 (RIPA) - Review of Procedural Guide</p> <p><u>Summary of decision:</u> To request that Members review and update the Council's procedural guidance on RIPA.</p> <p><i>Wards affected: All Wards</i></p>	<p>8/11/17 23/11/17</p>	<p>Cabinet Council Cabinet Member for Performance and Resources</p>			<p>Jon Topping, Head of Policy and Resources Tel: 01452 396242 jon.topping@gloucester.gov.uk</p>
<p>Page 32</p>	<p>Financial Monitoring Quarter 2 Report</p> <p><u>Summary of decision:</u> To receive an update on financial monitoring information for the second quarter 2017/18.</p> <p><i>Wards affected: All Wards</i></p>	<p>8/11/17</p>	<p>Cabinet Cabinet Member for Performance and Resources</p>			<p>Jon Topping, Head of Policy and Resources Tel: 01452 396242 jon.topping@gloucester.gov.uk</p>

KEY	<p>Kings Quarter Development Progress Update</p> <p><u>Summary of decision:</u> To provide Members with an update on the Kings Quarter Development.</p> <p><i>Wards affected: Westgate</i></p>	8/11/17	Cabinet Cabinet Member for Regeneration and Economy			Philip Ardley, Major Projects Consultant philip.ardley@gloucester.gov.uk
Page 33	<p>Gloucester Playing Pitch Strategy – Progress Update</p> <p><u>Summary of decision:</u> To receive an update on the Gloucester Playing Pitch Strategy</p> <p><i>Wards affected: All Wards</i></p>	8/11/17	Cabinet Cabinet Member for Housing and Planning, Cabinet Member for Environment			Adam Gooch, Principal Planning Officer Tel: 01452 396836 adam.gooch@gloucester.gov.uk
KEY	<p>Disposal of HKP Warehouses</p> <p><u>Summary of decision:</u> To seek approval to dispose of the HKP Warehouses for alternate use.</p> <p><i>Wards affected: Westgate</i></p>	8/11/17	Cabinet Cabinet Member for Performance and Resources			Jonathan Lund, Corporate Director jonathan.lund@gloucester.gov.uk

	<p>Royal City of Gloucester-Consultation Response</p> <p><u>Summary of decision:</u> To consider the response to the consultation on the Royal City Status for the City.</p> <p><i>Wards affected: All Wards</i></p>	<p>8/11/17</p>	<p>Cabinet Leader of the Council</p>			<p>Tanya Davies, Policy and Governance Manager Tel: 39-6125 tanya.davies@gloucester.gov.uk</p>
<p>Page 34</p>	<p>Future Programme for Gull Control</p> <p><u>Summary of decision:</u> To provide Cabinet with options for the future control and costs to reduce the gull breeding population in the city.</p> <p><i>Wards affected: All Wards</i></p>	<p>8/11/17</p>	<p>Cabinet Cabinet Member for Environment</p>			<p>Yvonne Welsh, Environmental Health Practitioner yvonne.welsh@gloucester.gov.uk</p>

	<p>Improved Waste Collection Service</p> <p><u>Summary of decision:</u> To approve changes to the waste and recycling service offered by the City Council to deliver an improved service.</p> <p><i>Wards affected: All Wards</i></p>	<p>8/11/17</p>	<p>Cabinet Cabinet Member for Environment</p>			<p>Meyrick Brentnall, City Improvement and Environment Manager Tel: 01452 396829 meyrick.brentnall@gloucester.gov.uk</p>
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DECEMBER 2017

<p>Page 35</p>	<p>Strategic Risk Register</p> <p><u>Summary of decision:</u> To update Members on the Council's Strategic Risk Register</p> <p><i>Wards affected: All Wards</i></p>	<p>20/11/17 6/12/17</p>	<p>Audit and Governance Committee Cabinet Cabinet Member for Performance and Resources</p>			<p>Stephanie Payne, Group Manager, Audit, Risk and Assurance Tel: 01452 396432 stephanie.payne@gloucester.gov.uk</p>
	<p>Treasury Management Six Monthly Update 2016/17</p> <p><u>Summary of decision:</u> To update Cabinet on treasury management activities.</p> <p><i>Wards affected: All Wards</i></p>	<p>6/12/17</p>	<p>Cabinet Cabinet Member for Performance and Resources</p>			<p>Jon Topping, Head of Policy and Resources Tel: 01452 396242 jon.topping@gloucester.gov.uk</p>

	<p>Draft Budget Proposals (including Money Plan and Capital Programme)</p> <p><i>Summary of decision:</i> To update Cabinet on the draft budget proposals</p> <p><i>Wards affected: All Wards</i></p>	<p>27/11/17</p> <p>6/12/17</p>	<p>Overview and Scrutiny Committee</p> <p>Cabinet Cabinet Member for Performance and Resources</p>			<p>Jon Topping, Head of Policy and Resources Tel: 01452 396242 jon.topping@gloucester.gov.uk</p>
<p>BPF</p> <p>Page 36</p>	<p>Local Council Tax Support scheme review 2018/19</p> <p><i>Summary of decision:</i> To advise members of the requirement to review the Local Council Tax Support scheme (LCTS) 3 years of the Act taking effect and consider its impact locally, following the consultation results.</p> <p><i>Wards affected: All Wards</i></p>	<p>6/12/17</p> <p>25/01/18</p>	<p>Cabinet</p> <p>Council Cabinet Member for Performance and Resources</p>			<p>Jon Topping, Head of Policy and Resources Tel: 01452 396242 jon.topping@gloucester.gov.uk</p>
<p>JANUARY 2018</p>						

	<p>Green Travel Plan Progress Report 2017 and Update</p> <p><u>Summary of decision:</u> Annual update on initiatives in the Green Travel Plan</p> <p><i>Wards affected: All Wards</i></p>	<p>10/01/18</p>	<p>Cabinet Cabinet Member for Environment</p>			<p>Lloyd Griffiths, Head of Communities lloyd.griffiths@gloucester.gov.uk</p>
<p>Page 37</p>	<p>Deriving Social Benefit from Regeneration</p> <p><u>Summary of decision:</u> To update Members on current progress and future plans to ensure a positive impact of regeneration and economic growth for disadvantaged communities within the City.</p> <p><i>Wards affected: All Wards</i></p>	<p>10/01/18</p>	<p>Cabinet Cabinet Member for Communities and Neighbourhoods, Cabinet Member for Regeneration and Economy</p>			<p>Anne Brinkhoff, Corporate Director, Anthony Hodge, Head of Place anne.brinkhoff@gloucester.gov.uk, Tel: 01452 396034 anthony.hodge@gloucester.gov.uk</p>

	<p>Government's National Litter Strategy</p> <p><u>Summary of decision:</u> To consider the Council's response to the Government's National Litter Strategy</p> <p><i>Wards affected: All Wards</i></p>	<p>11/10/17</p>	<p>Cabinet Cabinet Member for Environment</p>			<p>Meyrick Brentnall, City Improvement and Environment Manager Tel: 01452 396829 meyrick.brentnall@gloucester.gov.uk</p>
<p>Page 38</p>	<p>Festivals and Events Programme</p> <p><u>Summary of decision:</u> To seek approval for the 2018-19 Festival and Events Programme.</p> <p><i>Wards affected: All Wards</i></p>	<p>10/01/18</p>	<p>Cabinet Cabinet Member for Culture and Leisure</p>			<p>Jonathan Lund, Corporate Director jonathan.lund@gloucester.gov.uk</p>
	<p>Gloucester Culture Trust Update</p> <p><u>Summary of decision:</u> To provide Members with an update on the work undertaken by the Gloucester Culture Update</p> <p><i>Wards affected: All Wards</i></p>	<p>10/01/18</p>	<p>Cabinet Cabinet Member for Culture and Leisure</p>			<p>Jonathan Lund, Corporate Director jonathan.lund@gloucester.gov.uk</p>

	<p>Purple Flag Action Plan</p> <p><u>Summary of decision:</u> To review and approve the action flag in relation to the achieving purple flag status.</p> <p><i>Wards affected: Westgate</i></p>	<p>10/01/18</p>	<p>Cabinet Cabinet Member for Communities and Neighbourhoods</p>			<p>Ismael Rhyman, City Centre Improvement Officer ismael.rhyman@gloucester.gov.uk</p>
<p>Page 39</p>	<p>The Fleece Inn-Gloucester</p> <p><u>Summary of decision:</u> To provide an update on the development of the Fleece Hotel</p> <p><i>Wards affected: Westgate</i></p>	<p>10/01/18</p>	<p>Cabinet Cabinet Member for Regeneration and Economy</p>			<p>Anthony Hodge, Head of Place Tel: 01452 396034 anthony.hodge@gloucester.gov.uk</p>
	<p>Review of the Economy Development Strategy</p> <p><u>Summary of decision:</u> To conduct a review of the current Economic Development Strategy.</p> <p><i>Wards affected: All Wards</i></p>	<p>10/01/18</p>	<p>Cabinet Cabinet Member for Regeneration and Economy</p>			<p>Anthony Hodge, Head of Place Tel: 01452 396034 anthony.hodge@gloucester.gov.uk</p>

BPF	<p>Council Tax Setting 2018/19</p> <p><u>Summary of decision:</u> To seek approval for the resolutions relating to the setting of Council Tax for 2018/19</p> <p><i>Wards affected: All Wards</i></p>	<p>7/02/18</p> <p>22/02/18</p>	<p>Cabinet</p> <p>Council Cabinet Member for Performance and Resources</p>			<p>Jon Topping, Head of Policy and Resources Tel: 01452 396242 jon.topping@gloucester.gov.uk</p>
MARCH 2018						
Page 40	<p>Pay Policy Statement 2018-19</p> <p><u>Summary of decision:</u> To seek approval for the annual Pay policy Statement 2018-19 in accordance with Section 38 of the Localism Act 2011.</p> <p><i>Wards affected: All Wards</i></p>	<p>22/02/18</p> <p>7/03/18</p>	<p>Council</p> <p>Cabinet Cabinet Member for Performance and Resources</p>			<p>Jon Topping, Head of Policy and Resources Tel: 01452 396242 jon.topping@gloucester.gov.uk</p>

	<p>Treasury Management Strategy</p> <p><u>Summary of decision:</u> To seek approval for the Treasury Management Strategy.</p> <p><i>Wards affected: All Wards</i></p>	<p>7/03/18</p> <p>22/03/18</p>	<p>Cabinet</p> <p>Council Cabinet Member for Performance and Resources</p>			<p>Jon Topping, Head of Policy and Resources Tel: 01452 396242 jon.topping@gloucester.gov.uk</p>
<p>Page 41</p>	<p>Financial Monitoring Quarter 3 Report</p> <p><u>Summary of decision:</u> To receive an update on financial monitoring information for the third quarter 2017/18.</p> <p><i>Wards affected: All Wards</i></p>	<p>7/03/18</p>	<p>Cabinet Cabinet Member for Performance and Resources</p>			<p>Jon Topping, Head of Policy and Resources Tel: 01452 396242 jon.topping@gloucester.gov.uk</p>

	<p>Matson and Podsmead Estate Regeneration</p> <p><u>Summary of decision:</u> to outline the development proposals for the regeneration of estates within Matson and Podsmead.</p> <p><i>Wards affected: Matson and Robinswood; Podsmead</i></p>	<p>7/03/18</p>	<p>Cabinet Cabinet Member for Regeneration and Economy</p>			<p>Anthony Hodge, Head of Place Tel: 01452 396034 anthony.hodge@gloucester.gov.uk</p>
<p>APRIL 2018- Items to be advised</p>						
<p>JUNE 2018</p>						
<p>Page 42</p>	<p>2017-18 Financial Outturn Report</p> <p><u>Summary of decision:</u> To update Cabinet on the Financial Outturn Report 2017-18.</p> <p><i>Wards affected: All Wards</i></p>	<p>13/06/18</p>	<p>Cabinet Cabinet Member for Performance and Resources</p>			<p>Jon Topping, Head of Policy and Resources Tel: 01452 396242 jon.topping@gloucester.gov.uk</p>

	<p>Treasury Management Six Monthly Update 2017/18</p> <p><u>Summary of decision:</u> To update Cabinet on treasury management activities.</p> <p><i>Wards affected: All Wards</i></p>	<p>13/06/18</p>	<p>Cabinet Cabinet Member for Performance and Resources</p>			<p>Jon Topping, Head of Policy and Resources Tel: 01452 396242 jon.topping@gloucester.gov.uk</p>
<p>Page 43</p>	<p>Strategic Risk Register</p> <p><u>Summary of decision:</u> To update Members on the Council's Strategic Risk Register</p> <p><i>Wards affected: All Wards</i></p>	<p>13/06/18</p>	<p>Cabinet Cabinet Member for Performance and Resources</p>			<p>Stephanie Payne, Group Manager, Audit, Risk and Assurance Tel: 01452 396432 stephanie.payne@gloucester.gov.uk</p>
<p>JULY 2018</p>						
	<p>City Centre Investment Fund Allocations and Update</p> <p><u>Summary of decision:</u> To update Members on the progress towards the delivery of the City Centre Investment Fund</p> <p><i>Wards affected: Westgate</i></p>	<p>11/07/18</p>	<p>Cabinet Cabinet Member for Regeneration and Economy</p>			<p>Anthony Hodge, Head of Place Tel: 01452 396034 anthony.hodge@gloucester.gov.uk</p>

	<p>Social Impact Bond- Mid Term Update</p> <p><u>Summary of decision:</u> To receive an mid- term update on the Gloucestershire Social Impact Bond/.</p> <p><i>Wards affected: All Wards</i></p>	<p>11/07/18</p>	<p>Cabinet Cabinet Member for Housing and Planning</p>			<p>Helen Chard, Housing Manager Tel: 01452 396534 helen.chard@gloucester.gov.uk</p>
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AUGUST 2018- No meetings

SEPTEMBER 2018

<p>Page 44</p>	<p>Financial Monitoring Quarter 1 Report</p> <p><u>Summary of decision:</u> To receive an update on financial monitoring information for the first quarter 2018/19</p> <p><i>Wards affected: All Wards</i></p>	<p>3/09/18 12/09/18</p>	<p>Overview and Scrutiny Committee Cabinet Cabinet Member for Performance and Resources</p>			<p>Jon Topping, Head of Policy and Resources Tel: 01452 396242 jon.topping@gloucester.gov.uk</p>
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ITEMS DEFERRED- Dates to be confirmed

KEY	<p>St Oswalds Land Disposal</p> <p><u>Summary of decision:</u> To consider potential options for land disposal and acquisition at St Oswalds.</p> <p><i>Wards affected: Westgate</i></p>		<p>Cabinet Cabinet Member for Regeneration and Economy</p>	<p>The public are to be excluded from the Cabinet meeting during consideration of this report as it contains exempt information as defined in paragraph 3 of schedule 12A to the Local Government Act 1972 (as amended).</p>		<p>Anthony Hodge, Head of Place Tel: 01452 396034 anthony.hodge@gloucester.gov.uk</p>
KEY	<p>Housing Development Company</p> <p><u>Summary of decision:</u> To seek approval to establish a housing development company.</p> <p><i>Wards affected: All Wards</i></p>		<p>Cabinet Cabinet Member for Regeneration and Economy</p>			<p>Jon McGinty, Managing Director jon.mcginity@gloucester.gov.uk</p>

	<p>Energy Savings Projects</p> <p><u>Summary of decision:</u> To update Cabinet on the City Council Energy Costs and Reduction Projects.</p> <p><i>Wards affected: All Wards</i></p>		<p>Cabinet Cabinet Member for Environment</p>			<p>Meyrick Brentnall, City Improvement and Environment Manager Tel: 01452 396829 meyrick.brentnall@gloucester.gov.uk</p>
<p>Page 46</p>	<p>Air Quality Management Areas</p> <p><u>Summary of decision:</u> To seek approval to review the air quality management areas within the City.</p> <p><i>Wards affected: All Wards</i></p>		<p>Cabinet Cabinet Member for Environment</p>			<p>Wayne Best, Environmental Protection Service Manager wayne.best@gloucester.gov.uk</p>